Director of Social Care, Health, Housing Total Housing Management (GF) Total
Adult Social Care Tota
Commissioning Tota
Business Systems \& Market Strategy Total Social Care Health \& Housing TOTAL

Director of Children Services Total
Childrens Services Operations Total
Learning \& Strategic Commissioning Total
Nursery Schools Tota
Lower Schools Total
Middle Schools Tota
Upper Schools Total
Special Schools Total
Devolved Formula Capital Total
ISB Funded By DSG / YPLA Total
Central DSG / YPLA Total
Children's Services TOTAL
Director of Sustainable Commun Economic Growth,Skills \& Regen Highways Transportation

## Planning

Comm Safety P'Prot Wast Leisure
Sustainable Communities TOTAL
Director of Customer \& Shared Services Total AD Customer \& Systems Total AD Finance Total
AD People Total
Governance \& Monitoring Officer Total Head of Legal Services Total AD Governance Monitoring Officer Total AD Assets Total

| Latest 2010/11 Budget/Base 2011/12 |  |  |
| :---: | :---: | :---: |
| Expenditure | Income | Net |
| $\underline{〔 000 s}$ | $\underline{\underline{000 s}}$ | £000s |
| (A) | (B) | $(A+B=C)$ |
| 221,788 | 0 | 221,788 |
| 2,378,432 | -428,992 | 1,949,440 |
| 56,738,041 | -13,467,645 | 43,270,396 |
| 19,053,986 | -14,796,926 | 4,257,060 |
| 2,084,176 | -720,238 | 1,363,938 |
| 80,476,423 | -29,413,802 | 51,062,621 |
| 354,902 | -170,173 | 184,729 |
| 44,452,266 | -24,527,834 | 19,924,432 |
| 50,460,667 | -36,110,059 | 14,350,608 |
| 0 | 1,428,448 | 1,428,448 |
| 0 | 49,982,780 | 49,982,780 |
| 0 | 38,975,521 | 38,975,521 |
| 0 | 49,952,856 | 49,952,856 |
| 0 | 8,153,417 | 8,153,417 |
| 0 | 0 | 0 |
| 0 | -148,607,134 | -148,607,134 |
| 1,056,904 | -2,980,426 | -1,923,523 |
| 96,324,739 | -63,902,604 | 32,422,135 |
| 1,391,314 | $\underline{0}$ | 1,391,314 |
| 8,205,713 | -3,063,037 | 5,142,676 |
| 16,090,109 | -4,195,851 | 11,894,259 |
| 12,884,669 | -6,139,896 | 6,744,773 |
| 24,113,128 | -1,969,864 | 22,143,264 |
| 62,684,933 | -15,368,647 | 47,316,286 |
| 456,881 | 0 | 456,881 |
| 10,838,748 | -1,877,923 | 8,960,825 |
| 63,289,444 | -59,311,777 | 3,977,667 |
| 2,597,582 | -825,564 | 1,772,018 |
| 133,667 | 0 | 133,667 |
| 1,557,868 | -471,121 | 1,086,746 |
| 3,440,037 | -875,086 | 2,564,951 |
| 8,120,220 | -3,831,271 | 4,288,949 |

2010/11 FORECAST VARIANCE PRESSURE / SAVING

TOTAL PRESSURES / SAVINGS TO TAKE FORWARD

| 2010/11 Forecast Variance Pressure/Saving |  |  | Pressures/Savings to take Forward |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Expenditure | $\underline{\text { Income }}$ |  | Expenditure | Income | $\underline{\mathrm{Net}}$ |
| (D) | (E) | ( $D+E=F$ ) | ( $D+G=J$ ) | ( $\mathrm{E}+\mathrm{H}=\mathrm{K}$ ) | $(F+1=L)$ |
| 18,879 | 0 | 18,879 | 0 | 0 | 0 |
| 196,533 | -208,360 | -11,827 | 38,287 | -94,360 | -56,073 |
| 3,474,925 | -2,574,525 | 900,400 | 3,991,246 | -1,095,577 | 2,895,669 |
| -234,894 | -139,548 | -374,442 | -1,854,596 | 1,299,305 | -555,292 |
| 109,170 | -68,036 | 41,135 | 34,856 | -97,128 | -62,272 |
| 3,564,614 | -2,990,469 | 574,144 | 2,209,793 | 12,240 | 2,222,032 |
| 167,149 | -167,176 | -27 | 0 | 0 | 0 |
| 4,381,196 | -2,485,757 | 1,895,439 | 3,270,327 | -172,392 | 3,097,935 |
| 4,883,954 | -5,379,476 | -495,523 | -604,093 | 665,430 | 61,336 |
| 121,894 | -121,894 |  |  | -1 | 0 |
| 416,854 | -416,854 | 0 | 0 | 0 | 0 |
| -714,705 | 714,705 | 0 | 0 | 0 | 0 |
| -587,119 | 587,119 | 0 | 0 | 0 |  |
| -35,837 | 35,838 | 0 | 0 | 0 | -1 |
|  | 0 | 0 | 0 | 0 | 0 |
|  | 0 | 0 | 0 | 114,112 | 114,112 |
| -106,565 | 106,565 | 0 | -279,247 | 400,856 | 121,609 |
| 8,526,821 | -7,126,930 | 1,399,891 | 2,386,987 | 1,008,005 | 3,394,992 |
| -46,587 | 0 | -46,587 | -120,000 | 0 | -120,000 |
| 1,210,167 | -1,078,244 | 131,923 | 1,038,849 | -861,087 | 177,762 |
| 298,928 | -269,002 | 29,926 | -172,533 | 174,291 | 1,758 |
| 498,100 | -518,545 | -20,445 | 140,360 | 952,340 | 1,092,700 |
| -18,943 | -152,896 | -171,839 | 150,379 | 52,196 | 202,575 |
| 1,941,666 | -2,018,688 | -77,022 | 1,037,055 | 317,740 | 1,354,795 |
| -75,611 | 0 | -75,611 | -53,243 | 0 | -53,243 |
| 701,869 | -224,847 | 477,023 | -322,353 | 594,938 | 272,585 |
| 12,977,849 | -12,414,120 | 563,729 | 12,190,559 | -12,437,087 | -246,527 |
| 283,531 | -33,937 | 249,595 | 730,576 | -182,850 | 537,276 |
| -49,000 | 0 | -49,000 |  | 0 | 0 |
| 44,316 | 58,863 | 103,179 | 18,352 | 58,000 | 76,352 |
| -123,748 | -141,672 | -265,420 | 72,886 | -40,104 | 32,782 |
| 521,269 | -104,221 | 417,048 | -626,842 | 1,216,607 | 589,765 |

Customer \& Shared Service Total (excl Corporate Costs)
Corporate Costs Total
Non Specific Entitlement Total
Corporate Costs Total
Chief Executive Total
Communications Total
Office of The Chief Executive TOTAL

## GRAND TOTAL

HRA - Memorandum
Assistant Director Housing Service (HRA) Total
Housing Management (HRA) Total
Asset Management (HRA) Total
Prevention, Options \& Inclusion (HRA) Total Housing Services (HRA) Total

## COMMENTS

We will not be taking base budget figures to overview and scrutiny at profit centre level. We will be reporting down to the lowest level shown in Budget Monitoring, see worked examples below.

| 88,742,911 | -66,721,622 | 22,021,289 |
| :---: | :---: | :---: |
| 17,278,644 | -1,842,007 | 15,436,637 |
| 4,540,403 | 0 | 4,540,403 |
| 21,819,047 | -1,842,007 | 19,977,040 |
| 306,569 | 0 | 306,569 |
| 1,001,210 | -25,000 | 976,210 |
| 3,525,462 | -497,187 | 3,028,274 |
| 4,833,241 | -522,187 | 4,311,054 |
| 354,881,295 | -177,770,869 | 177,110,425 |
| 15,042,034 | -22,197,851 | -7,155,818 |
| 2,916,061 | -1,229,337 | 1,686,723 |
| 5,226,628 | -261,683 | 4,964,944 |
| 589,812 | -169,686 | 420,125 |
| 23,774,534 | -23,858,558 | -84,024 |
| 378,655,829 | -201,629,428 | 177,026,401 |

POPULATED FROM SAP - BUDGET VERSION 1 PLUS APR TO SEP PERMANENT VIREMENTS

Position as at 30 September 2010, will reconcile back to budget decision figure of $£ 177.028 \mathrm{~m}$. It will include any permanent virements or technical adjustments that have been approved in year.

| 14,285,160 | -12,918,796 | 1,366,364 | 11,991,584 | -10,848,496 | 1,132,638 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 78,762 |  | 78,762 | 100,299 | 0 | 100,299 |
|  | 0 |  | -677,472 | 0 | -677,472 |
| 78,762 | 0 | 78,762 | -577,173 | 0 | -577,173 |
| 0 | 0 | 0 | 0 | 0 | 0 |
| 592 | 0 | 592 | 6,500 | 0 | 6,500 |
| 75,053 | -165,691 | -90,639 | 67,500 | 0 | 67,500 |
| 75,644 | -165,691 | -90,047 | 74,000 | 0 | 74,000 |
| 28,472,667 | -25,220,574 | 3,252,092 | 17,122,245 | -9,510,512 | 7,601,284 |
| -532,224 | 522,691 | -9,533 | -800,224 | 522,691 | -277,533 |
| 298,113 | -301,200 | -3,088 | 201,283 | -231,200 | -29,918 |
| 67,500 | -110,000 | -42,500 | -195,871 | 200,000 | 4,129 |
| -27,281 | 22,585 | -4,696 | -27,281 | 22,585 | -4,696 |
| -193,893 | 134,077 | -59,816 | -822,094 | 514,077 | -308,017 |
| 28,278,774 | -25,086,498 | 3,192,276 | 16,300,152 | -8,996,435 | 7,293,267 |

POPULATED FROM SAP - SEPTEMBER FORECAST LESS BUDGET BASE IN COLUMNS A, B, C.
To reconcile back to all pressures identified in the budget monitoring reports. This will be the variance to the "Latest Budget" only.

These items will need to include any FYE of part year pressures identified in 2010/11. These will be unbudgeted pressures/savings to take forward into 2011/12 and as such they will be challenged to ensure that only truly valid items are identified.

